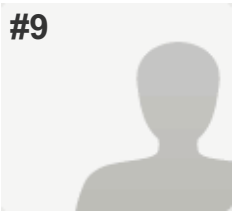


#9



**COMPLETE**

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**PAGE 2: Validation**

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**Q1: 1: Please enter the email address for the individual who originally received the link to this survey. Your email address will be used to validate your response and to identify duplicate responses.**

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**Q2: Please enter your numeric survey code. The survey code was provided to you in the email that contained the link to this survey.**

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**PAGE 3: General Services, President's Executive Office, and Secretary of the Regents**

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**Q3: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

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**Q4: General Services Provided by All Divisions of the Office of the President**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Policy creation, management, and compliance	Our campus uses or has recently used this service, The quality of this service is exceptional
Regents meeting preparation, presentation, reporting and engagement	Our campus uses or has recently used this service, The quality of this service is exceptional
Advocacy on behalf of the University	Our campus uses or has recently used this service, The quality of this service is exceptional
Coordination and consultation within the University	Our campus uses or has recently used this service, The quality of this service is exceptional
Inquiries, requests, and correspondence	Our campus uses or has recently used this service, The quality of this service is exceptional

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**Q5: President's Executive Office If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.**

Presidential Initiatives (Eg. Carbon Neutrality Initiative, Global Food Initiative and UC Mexico Initiative)	Our campus uses or has recently used this service, The quality of this service is good
Systemwide senior executive recruitment and personnel management	Our campus uses or has recently used this service, The quality of this service is good
Presidential correspondence and calendaring	Our campus uses or has recently used this service, The quality of this service is exceptional

**Q6: Secretary of the Regents If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.**

Planning, preparation, conduct, and documentation of the Regents meetings	Our campus uses or has recently used this service, The quality of this service is good
Research, analysis and coordination in support of Regents' requests	Our campus uses or has recently used this service, The quality of this service is good
Regents operating budget and expenditure management	Our campus uses or has recently used this service, The quality of this service is good
Regents correspondence and calendaring	Our campus uses or has recently used this service, The quality of this service is good
Regents campus visits	Our campus uses or has recently used this service, The quality of this service is good
Student regent and student advisor systemwide recruitment and student Regent support	Our campus uses or has recently used this service, The quality of this service is exceptional

**Q7: If applicable, please list the services not currently offered by the President's Executive Office, the Secretary of the Regents, and the general services provided by all divisions that you believe would be useful to campuses.**

*Respondent skipped this question*

**Q8: Are any of the services provided to campuses by the President's Executive Office, the Secretary of the Regents, or the general services provided by all divisions redundant or partially redundant with regard to functions that are already performed at your campus?**

No

**Q9: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.**

*Respondent skipped this question*

**Q10: Do you have any specific comments that you would like to share regarding the services provided by the President's Executive Office, the Secretary of the Regents, or the general services provided by all divisions? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

An important role that UCOP plays is in facilitating communication between the Regents, Academic Counsel, and the campuses. Increased resources/effort to this area would be a positive thing.

**Q11: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q12: Academic Personnel and Programs**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Academic personnel policy guidelines and reporting

Our campus uses or has recently used this service, The quality of this service is exceptional

**Q13: Institutional Research and Academic Planning**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Compilation and analysis of student, academic and administrative data across the system

Our campus uses or has recently used this service, The quality of this service is exceptional

Performance reporting development and coordination

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide surveys and analysis

Our campus uses or has recently used this service, The quality of this service is good

**Q14: Student Affairs**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Undergraduate admissions requirements setting and guidance

Our campus uses or has recently used this service, The quality of this service is good

ApplyUC system management and pre-admission verification

Our campus uses or has recently used this service, The quality of this service is good

Analytical Writing Placement Exam administration and coordination

Our campus uses or has recently used this service, The quality of this service is good

Financial aid policy development and coordination

Our campus uses or has recently used this service, The quality of this service is good

Student loan servicing

Our campus uses or has recently used this service, The quality of this service is good

**Q15: If applicable, please list the services not currently offered by the Office of the President's Academic Affairs division that you believe would be useful to campuses.**

*Respondent skipped this question*

**Q16: Are any of the services provided to campuses by the Office of the President's Academic Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?**

No

**Q17: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.**

*Respondent skipped this question*

**Q18: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Academic Affairs division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

UCOP organizes regular peer group discussions that focus on review of systemwide policy and practice. These are extremely useful in that discussion of current practices as they evolve to adjust to changing conditions can be shared in a way that result in best practices and helps to maintain consistency across campuses. There are systemwide programs that also have major benefits for both the system as a whole as well as the individual campuses. This includes the presidential postdoctoral fellow program that supports hiring of a more diverse faculty.

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**PAGE 5: Academic Affairs (Academic / Public Service Programs)**

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**Q19: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q20: Academic Personnel and Programs If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.**

UC Press	Our campus participates or has recently participated in this program, The quality of this program is exceptional
UC Washington Center (UCDC)	Our campus participates or has recently participated in this program, The quality of this program is exceptional
UC Sacramento Center	Our campus participates or has recently participated in this program, The quality of this program is exceptional
California Digital Library	Our campus participates or has recently participated in this program, The quality of this program is exceptional
Education Abroad Program	Our campus participates or has recently participated in this program, The quality of this program is exceptional

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**Q21: Diversity and Engagement**If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

College access and outreach programs for K-12 students	Our campus participates or has recently participated in this program, The quality of this program is good
Teacher preparation and professional development programs for K-12 teachers	Our campus participates or has recently participated in this program, The quality of this program is exceptional
Transfer pathways and access outreach for community colleges	Our campus participates or has recently participated in this program, The quality of this program is good
Grant writing for UC programs	Our campus participates or has recently participated in this program, The quality of this program is good

**Q22: Research and Graduate Studies**If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

State funded research administration (Breast Cancer, HIV/AIDS and Tobacco)	Our campus participates or has recently participated in this program, The quality of this program is fair
Institute of Transportation Studies	Our campus participates or has recently participated in this program, The quality of this program is exceptional
California Institute for Science and Innovation	Our campus participates or has recently participated in this program, The quality of this program is exceptional
President's Postdoctoral Fellowship Program	Our campus participates or has recently participated in this program, The quality of this program is exceptional
Natural Reserve System (NRS) management	Our campus participates or has recently participated in this program, The quality of this program is good
UC Observatories	Our campus participates or has recently participated in this program, The quality of this program is exceptional
Graduate program outreach and coordination	Our campus participates or has recently participated in this program, The quality of this program is good
Research policy analysis and coordination	Our campus participates or has recently participated in this program, The quality of this program is exceptional

**Q23: Student Affairs**If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Eligibility in the Local Context program to identify top performing California students	Our campus participates or has recently participated in this program, The quality of this program is fair
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**Q24: Innovative Learning Technology Initiative** If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Systemwide online course creation and enhancement facilitation; cross-campus enrollment system

Our campus participates or has recently participated in this program, The quality of this program is good

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**Q25: Are any of the programs administered on behalf of campuses by the Office of the President's Academic Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?**

No

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**Q26: If applicable, please list the programs that you believe are redundant, partially redundant, or would be better administered locally.**

*Respondent skipped this question*

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**Q27: Do you have any specific comments that you would like to share regarding the programs administered by the Office of the President's Academic Affairs division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.**

RPAC is an essential program. It plays a critical role in the overall systemwide research administration infrastructure. They work closely with Associate/Assistant Vice Chancellors, C&G Directors, IRB Directors, IACUC Administrators, COI Coordinators and other research administration personnel at the campuses to keep us informed of congressional bills, changes in federal and state regulations and policies, advocate on behalf of the campuses with the federal government and other research sponsors, and negotiate master agreements with the State of California and pharmaceutical companies. In addition, they facilitate communication and collaboration across the campuses and other UC locations. RPAC also serves as the systemwide coordinator for policy development, guidance and implementation. This includes managing the Research Enterprise Management System (REMS), which all of the campuses rely upon for indirect cost exceptions and sponsor codes.

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**PAGE 6: Chief Financial Officer (Central / Administrative Services)**

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**Q28: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

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**Q29: Financial Accounting** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Financial statement preparation	Our campus uses or has recently used this service, The quality of this service is good
Coordination of systemwide fiscal close and the annual financial audit	Our campus uses or has recently used this service, The quality of this service is good
Management of the financial and costing issues for federal and other extramurally funded projects	Our campus uses or has recently used this service, The quality of this service is good
Financial Management and reporting for UC Retirement System (UCRS), health and welfare benefits, and retiree health	Our campus uses or has recently used this service, The quality of this service is good
Centralized accounting and financial reporting for endowment funds, campus foundations, other UC affiliated organizations and deferred gifts	Our campus uses or has recently used this service, The quality of this service is good
Record and reconcile investment transactions for the income pools, as well as the UCRS funds	Our campus uses or has recently used this service, The quality of this service is good
Policy and procedures regarding payroll, disbursements and tax matters, preparation of consolidated tax returns, evaluation of new tax developments, interpretation of tax laws and coordination of IRS exams	Our campus uses or has recently used this service, The quality of this service is exceptional

**Q30: Risk Services** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

UC SHIP/Insurance side (UCHealth oversees the delivery of medical services)	Our campus uses or has recently used this service, The quality of this service is good
Safety programs and emergency management	Our campus uses or has recently used this service, The quality of this service is fair
UC captive insurance company operations (Fiat Lux) design and management	Our campus uses or has recently used this service, The quality of this service is good

**Q31: Procurement Services** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate and conduct strategic sourcing efforts in high-spend categories	Our campus uses or has recently used this service, The quality of this service is good
Perform data analytics and manage systemwide technologies	Our campus uses or has recently used this service, The quality of this service is good

**Q32: Budget Analysis and Planning** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

External reporting and advocacy	Our campus uses or has recently used this service, The quality of this service is good
Allocation of State resources and management of systemwide student fees	Our campus uses or has recently used this service, The quality of this service is good

**Q33: Capital Asset Strategies and Finance** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Capital asset management, including capital budgets, project design and long range development plans	Our campus uses or has recently used this service, The quality of this service is good
California Environmental Quality Act	Our campus uses or has recently used this service, The quality of this service is exceptional
Negotiation and closing of the purchase, sale, and lease of real property	Our campus uses or has recently used this service, The quality of this service is good
Construction services and facilities	Our campus uses or has recently used this service, The quality of this service is good
Bond issuance and systemwide debt management	Our campus uses or has recently used this service, The quality of this service is good
Mortgage lending program for faculty and senior staff	Our campus uses or has recently used this service, The quality of this service is exceptional

**Q34: UCPath Program Management Office** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

HR and payroll system project implementation	Our campus uses or has recently used this service, The quality of this service is good
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**Q35: If applicable, please list the services not currently offered by the Office of the President's Chief Financial Officer division that you believe would be useful to campuses.**

*Respondent skipped this question*

**Q36: Are any of the services provided to campuses by the Office of the President's Chief Financial Officer division redundant or partially redundant with regard to functions that are already performed at your campus?**

No

**Q37: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.**

*Respondent skipped this question*

**Q38: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Chief Financial Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

The CFO Division has been enormously helpful in many regards. For example, managing approval of projects through Regental and State processes working with us to manage debt, working closely with us to ensure appropriate due diligence.



**Q39: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q40: Human Resources** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Labor agreement strategy, negotiation, and administration for 12 systemwide labor agreements with 10 unions	Our campus uses or has recently used this service, The quality of this service is good
Research, policy development, benefit design and costing, actuarial analysis for the UC Retirement Plan (UCRP) and Retirement Savings Program (RSP): Defined Contribution, Tax-Deferred 403(b), and 457(b) Deferred Compensation	Our campus uses or has recently used this service, The quality of this service is good
Call center support and administration for active and retired employees	Our campus uses or has recently used this service, The quality of this service is good
Staff engagement, fair treatment under policy, and complaint resolution coordination and collaboration	Our campus uses or has recently used this service, The quality of this service is good
Health benefits strategy and programs	Our campus uses or has recently used this service, The quality of this service is good
Staff and executive compensation policy and program management	Our campus uses or has recently used this service, The quality of this service is good
Personnel training and development, talent acquisition and executive recruitment	Our campus uses or has recently used this service, The quality of this service is good

**Q41: Information Technology Services** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

IT policy development, interpretation and coordination	Our campus uses or has recently used this service, The quality of this service is good
Campus payroll system and other systemwide systems support	Our campus uses or has recently used this service, The quality of this service is good
IT Initiative (Digital Copyright, Electronic Accessibility, Records Management)	Our campus uses or has recently used this service, The quality of this service is good
Wide area network (Corporation for Education Network Initiatives in CA - CENIC) contract management	Our campus uses or has recently used this service, The quality of this service is good

**Q42: Energy and Sustainability** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Negotiation and procurement of electricity as a commodity	Our campus uses or has recently used this service, The quality of this service is exceptional
Carbon neutrality and sustainability planning, coordination and management	Our campus uses or has recently used this service, The quality of this service is exceptional

**Q43: UCOP Operations**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

UCOP internal operations management (HR, IT, Facilities, Budget, Accounting, Procurement)

Our campus uses or has recently used this service, The quality of this service is good

**Q44: Project Management Office**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Project management for systemwide initiatives and programs

Our campus uses or has recently used this service, The quality of this service is good

**Q45:** If applicable, please list the services not currently offered by the Office of the President's Chief Operating Officer division that you believe would be useful to campuses.

*Respondent skipped this question*

**Q46:** Are any of the services provided to campuses by the Office of the President's Chief Operating Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

No

**Q47:** If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

*Respondent skipped this question*

**Q48:** Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Chief Operating Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

*Respondent skipped this question*

**PAGE 8: Chief Operating Officer (Academic / Public Service Programs)**

**Q49:** Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

**Q50: Information Technology Services**If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Cyber Security initiative strategy and implementation

Our campus participates or has recently participated in this program, The quality of this program is good

**Q51: UCPath Center**If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

*Respondent skipped this question*

**Q52: Are any of the programs administered on behalf of campuses by the Office of the President's Chief Operating Officer division redundant or partially redundant with regard to functions that are already performed at your campus?** No

**Q53: If applicable, please list the programs that you believe are redundant, partially redundant, or would be better administered locally.** *Respondent skipped this question*

**Q54: Do you have any specific comments that you would like to share regarding the programs administered by the Office of the President's Chief Operating Officer division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.**

At this time, we are not utilizing the services of the UC Path Center.

**PAGE 9: UC Health (Central / Administrative Services)**

**Q55: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q56: UC Health If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.**

Coordination and oversight of the academic medical centers and health professional schools across the UC System	Our campus uses or has recently used this service, The quality of this service is exceptional
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UC SHIP/ Delivery of Medic	Our campus uses or has recently used this service, The quality of this service is good
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Anatomical materials program	Our campus uses or has recently used this service, The quality of this service is good
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Medical Supply Chain and Procurement coordination (LSFV)	Our campus uses or has recently used this service, The quality of this service is good
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Self Funded and Share Risk Arrangement Health Plans (UC Care/Health Net)	Our campus uses or has recently used this service, The quality of this service is good
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Independent analysis of the medical, financial, and public health impacts of proposed health insurance benefit mandates and repeals (CHBRP)	Our campus uses or has recently used this service, The quality of this service is good
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Promote and Support Innovations at the UC medical center/ campuses and hospitals to improve quality (CHQI)	Our campus uses or has recently used this service, The quality of this service is good
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**Q57: If applicable, please list the services not currently offered by the Office of the President's UC Health division that you believe would be useful to campuses.** *Respondent skipped this question*

**Q58: Are any of the services provided to campuses by the Office of the President's UC Health division redundant or partially redundant with regard to functions that are already performed at your campus?** No

**Q59: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.** *Respondent skipped this question*

**Q60: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's UC Health division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

There is a huge opportunity for LSFV that has been identified and the new structure being implemented will lead to a very positive return for all UCs.

**PAGE 10: Government Relations (Central / Administrative Services)**

**Q61: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q62: Government Relations** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Advocacy for the University at the State and Federal levels Our campus uses or has recently used this service, The quality of this service is exceptional

Agency partnership management Our campus uses or has recently used this service, The quality of this service is exceptional

**Q63: If applicable, please list the services not currently offered by the Office of the President's Government Relations division that you believe would be useful to campuses.** *Respondent skipped this question*

**Q64: Are any of the services provided to campuses by the Office of the President's Government Relations division redundant or partially redundant with regard to functions that are already performed at your campus?** No

**Q65: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.**

Although similar in nature to actions taken by campus-based government relation programs, the UCOP Government Relations offices provide information and support that is leveraged for customized, campus-specific efforts, allowing the campus to be much more responsive to the requests of their respective legislative delegation and constituents.

**Q66: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Government Relations division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

The UCOP Government Relations Offices provide an invaluable service in a variety of ways: reviewing and tracking legislation that impacts the system, operations, research and also specific campus-based programs; providing insight on the legislative climate aided by their daily proximity to their respective Capitals; coordinating multi-campus collaborate efforts involving Congressional or federal agency action; coordinating multi-campus collaborative efforts regarding advocacy or education on key issues; providing assistance when needed to augment campus-based programs.

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**PAGE 11: Public Affairs (Central / Administrative Services)**

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**Q67: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

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**Q68: Executive Communications and Engagement**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate public engagement events that amplify University-wide priorities, including increased enrollment of California undergraduates and outreach to California high school and community college students

Our campus uses or has recently used this service, The quality of this service is good

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**Q69: Media Relations**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Respond to media inquires and data requests that affect the University as a whole and its relationships to external stakeholders

Our campus uses or has recently used this service, The quality of this service is good

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**Q70: Institutional Advancement**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide policy coordination and oversight for campus volunteer and private support-related matters including allocation of bequests and fundraising initiatives

Our campus uses or has recently used this service, The quality of this service is good

Review and consulatation of specific gift agreements including large gifts, endowed chair agreements, and significant namings

Our campus uses or has recently used this service, The quality of this service is exceptional

Oversight for endowment administration matters (including campus foundation endowments)

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide planned giving program administration

Our campus uses or has recently used this service, The quality of this service is exceptional

**Q71: Alumni & Constituent Affairs** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate cross-campus alumni and constituent issues	Our campus uses or has recently used this service, The quality of this service is exceptional
Support campus alumni and constituent relations programs by hosting systemwide events and programs	Our campus uses or has recently used this service, The quality of this service is exceptional
Identify and negotiate shared contracts	Our campus uses or has recently used this service, The quality of this service is good
Coordinate and support legislative and community third-party advocacy	Our campus uses or has recently used this service, The quality of this service is good

**Q72: Issues Management, Policy Analysis & Coordination (IMPAC)** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Analyze state legislation impacting UC, develop policy positions, develop responses to legislative and other elected officials' requests for information, and coordinate UC's sponsored legislation process	Our campus uses or has recently used this service, The quality of this service is good
Manage and coordinate systemwide response on key policy issues affecting the University	Our campus uses or has recently used this service, The quality of this service is good

**Q73: Marketing Communications** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide HR/benefits/retiree communications	Our campus uses or has recently used this service, The quality of this service is good
Systemwide admissions and financial aid communications for prospective undergraduate/graduate students	Our campus uses or has recently used this service, The quality of this service is good
Undergraduate online application design and support	Our campus uses or has recently used this service, The quality of this service is good
Design/development/maintenance of websites that provide consistent, shared policy information across system (e.g., UCNNet employee portal; sexual violence prevention; cybersecurity)	Our campus uses or has recently used this service, The quality of this service is fair
Coordinated communications tools/resources (digital, print, social) supporting systemwide initiatives and policy priorities that campuses leverage and localize	Our campus uses or has recently used this service, The quality of this service is fair
Systemwide dissemination of regental/presidential actions that campuses leverage and localize on their channels (digital, print, social)	Our campus uses or has recently used this service, The quality of this service is fair
Provision of systemwide tools and platforms (e.g., photography, digital asset management, etc.) through shared purchasing that provide campuses with valuable assets at discounted rate	Our campus uses or has recently used this service, The quality of this service is fair

**Q74: If applicable, please list the services not currently offered by the Office of the President's Public Affairs division that you believe would be useful to campuses.**

Tool and messaging re: access, outcomes, economic impact on a systemwide basis.

**Q75: Are any of the services provided to campuses by the Office of the President's Public Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?** No

**Q76: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.** *Respondent skipped this question*

**Q77: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Public Affairs division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.** *Respondent skipped this question*

**PAGE 12: Research Innovation and Entrepreneurship (Central / Administrative Services)**

**Q78: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q79: Research Innovation and Entrepreneurship** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide patent administration Our campus uses or has recently used this service, The quality of this service is good

Coordinate research, innovation and entrepreneurship programs Our campus uses or has recently used this service, The quality of this service is fair

**Q80: If applicable, please list the services not currently offered by the Office of the President's Research Innovation and Entrepreneurship division that you believe would be useful to campuses.**

Proactive industry based technology bundling across campus portfolios and increase the processing time for PTS update and project requests.

**Q81: Are any of the services provided to campuses by the Office of the President's Research Innovation and Entrepreneurship division redundant or partially redundant with regard to functions that are already performed at your campus?** No

**Q82: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.** *Respondent skipped this question*

**Q83: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Research Innovation and Entrepreneurship division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

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*Respondent skipped this question*

**PAGE 13: Ethics, Compliance and Audit Services (Central / Administrative Services)**

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**Q84: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

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**Q85: Ethics, Compliance and Audit Services** If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide Audit Services (in coordination with campus audit departments)	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Cybersecurity Audit Services	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Audit Program Administration (oversight, coordination, guidance, reporting, professional development, technology solutions)	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Compliance Services (in coordination with campus compliance departments)	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Healthcare Compliance Services	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Privacy Compliance Services	Our campus uses or has recently used this service, The quality of this service is good
Systemwide Research Compliance Services	Our campus uses or has recently used this service, The quality of this service is good
Systemwide Export Control Compliance Services	Our campus uses or has recently used this service, The quality of this service is fair
Systemwide Sexual Violence, Sexual Assault and Sexual Harassment Compliance Services	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Compliance Program Administration (oversight, coordination, guidance, reporting, professional development, technology solutions)	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Investigations (in coordination with campuses)	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Coordination and Consultation on Allegations of Improper Governmental Activities	Our campus uses or has recently used this service, The quality of this service is exceptional
Presidential Policy Administration	Our campus uses or has recently used this service, The quality of this service is exceptional
Presidential Delegations of Authority Administration	Our campus uses or has recently used this service, The quality of this service is exceptional

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**Q86: If applicable, please list the services not currently offered by the Office of the President's Ethics, Compliance and Audit Services division that you believe would be useful to campuses.**

HIPAA training for research (the current version is over a decade old).

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**Q87: Are any of the services provided to campuses by the Office of the President's Ethics, Compliance and Audit Services division redundant or partially redundant with regard to functions that are already performed at your campus?** Partially

**Q88: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.** Respondent skipped this question

**Q89: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Ethics, Compliance and Audit Services division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

Campuses have Export Control Officers who are responsible for the development, implementation, and oversight of export compliance. Would like to work towards minimizing OP oversight.

**PAGE 14: Agriculture and Natural Resources (Academic / Public Service Programs)**

**Q90: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q91: Agriculture and Natural Resources**If your campus participates or has recently participated in an element of this program, please rate the quality of that element by checking one rating. Respondent skipped this question

**Q92: Are any of the program elements administered on behalf of campuses by the Office of the President's Agriculture and Natural Resources division redundant or partially redundant with regard to functions that are already performed at your campus?** No

**Q93: If applicable, please list the program elements that you believe are redundant, partially redundant, or would be better administered locally.** Respondent skipped this question

**Q94: Do you have any specific comments that you would like to share regarding the program elements administered by the Office of the President's Agriculture and Natural Resources division? Include any comments about the importance of these program elements, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.** Respondent skipped this question

**PAGE 15: Office of the National Labs (Academic / Public Service Program)**

**Q95: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q96: Office of the National Labs**If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

*Respondent skipped this question*

**Q97: Are any of the elements of this program administered on behalf of campuses by the Office of the President's Office of the National Labs division redundant or partially redundant with regard to functions that are already performed at your campus?**

No

**Q98: If applicable, please list the elements of this program that you believe are redundant, partially redundant, or would be better administered locally.**

*Respondent skipped this question*

**Q99: Do you have any specific comments that you would like to share regarding the program administered by the Office of the President's Office of the National Labs division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.**

*Respondent skipped this question*

**PAGE 16: Chief Investment Officer (Central / Administrative Service)**

**Q100: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q101: Chief Investment Officer**If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Management of an investment portfolio of retirement, endowment and cash funds

Our campus uses or has recently used this service, The quality of this service is exceptional

**Q102: If applicable, please list the services not currently offered by the Office of the President's Chief Investment Officer division that you believe would be useful to campuses.**

*Respondent skipped this question*

**Q103: Is the service provided to campuses by the Office of the President's Chief Investment Officer division redundant or partially redundant with regard to functions that are already performed at your campus?**

No

**Q104: If applicable, please list the elements of the service that you feel are redundant, partially redundant, or services that would be better performed locally.**

*Respondent skipped this question*

**Q105: Do you have any specific comments that you would like to share regarding the service provided by the Office of the President's Chief Investment Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

Communications under the current CIO are dramatically improved from prior CIOs. The office reaches out, keeps campuses apprised, and works with our campus to strategically think about hardest to manage resources.

**PAGE 17: Office of General Counsel (Central / Administrative Services)**

**Q106: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

**Q107: Office of General Counsel If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.**

Systemwide legal services on business transactions and land use

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide legal services on educational affairs and campus services

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide legal services on health law and medical center services

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide legal services on litigation, labor and employment

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide legal services on governance and compliance

Our campus uses or has recently used this service, The quality of this service is exceptional

**Q108: If applicable, please list the services not currently offered by the Office of the President's Office of General Counsel division that you believe would be useful to campuses.**

*Respondent skipped this question*

**Q109: Are any of the services provided to campuses by the Office of the President's Office of General Counsel division redundant or partially redundant with regard to functions that are already performed at your campus?**

No

**Q110: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.**

*Respondent skipped this question*

**Q111: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Office of General Counsel division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.**

OGC is a good partner and provides highly valuable advice and service. There are not enough attorneys in OGC to provide all the services the campus needs, so we find ourselves using (and paying) for outside counsel for assistance.

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**PAGE 18: Academic Senate (Academic / Public Service Program)**

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**Q112: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.**

Name

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**Q113: Academic Senatelf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.**

Academic policy decisions, analysis and coordination for all campuses

The quality of this program is good

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**Q114: Are any of the elements of this program administered on behalf of campuses by the Office of the President's Academic Senate division redundant or partially redundant with regard to functions that are already performed at your campus?**

No

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**Q115: If applicable, please list the elements of this program that you believe are redundant, partially redundant, or would be better administered locally.**

*Respondent skipped this question*

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**Q116: Do you have any specific comments that you would like to share regarding the program administered by the Office of the President's Academic Senate division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.**

OP's Academic Senate division provides expertise not available on the campus, integrated data from all UC campuses not available to a single campus, and a mechanism to harmonize academic policies across all UC campuses.

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**PAGE 19: Conclusion**

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**Q117: Are there any additional comments or information that you would like to provide that would be useful and relevant to our audit?**

*Respondent skipped this question*

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